

# Building the #1 INSURANCE HUB Inflection point reached



# **JDC GROUP PRESENTED BY**





Strategy, Sales, Products, IR/PR



Finance, IT, Operations, Legal



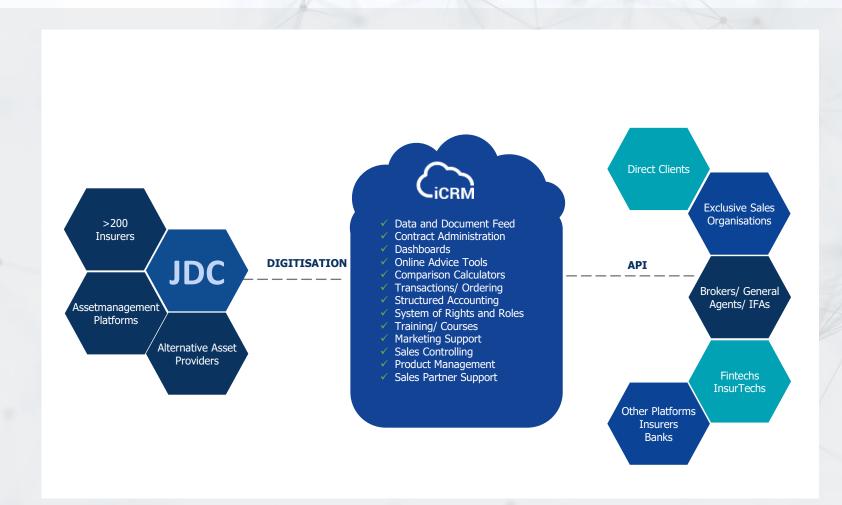
Bancassurance, Marketing, Service, People Ops



## **PLATFORM TECHNOLOGY**

#### **MAKING GERMAN INSURANCE DIGITAL**





- JDC's platform is a market leading solution for the administration and processing of financial products and the #1 for insurance contracts.
- Currently there are 3.4m contracts on the platform.
- Next to increasing back office efficiency through digitisation, JDC's solutions and iCRM also actively support the sales process for financial intermediaries.
- The platform's value is driven by JDC's IT stack, established relationships to more than 200 insurance companies and the proven ability to connect into a wide range of verticals.
- JDC is trusted by clients from the banking and insurance industry as well as corporates and fintech companies.

#### **INSURANCE MARKET GERMANY**



#### HIGH INSURANCE DENSITY WITH 17BN IN COMMISSION FOR INTERMEDIARIES



- 41.5m German households with more than 10 contracts on average.
- Average household pays intermediaries more than EUR 350 annual commission.

- Still a very domestic and fragmented market with >500 insurance companies.
- Despite innovation in customer interfaces (apps, insurance wallets, comp. platforms,...), information gathering and processing remain very manual.

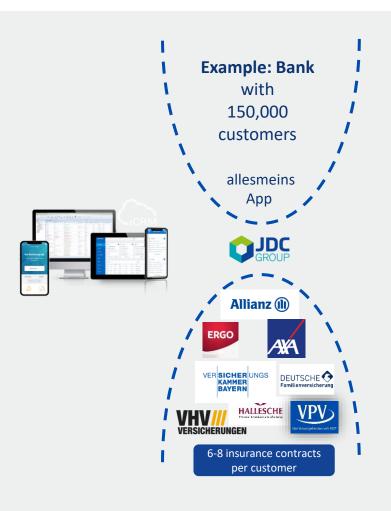
- Contracts on the JDC platform pay an average of EUR 32 commission p.a.
- Tied and independent financial agents are sill dominate the market.
- However banks and direct channels are getting more important.

<sup>\*</sup> Source: Website GDV- Gesamtverband der Deutschen Versicherungswirtschaft (Association of the German Insurance Industry)

## **AGGREGATION BUSINESS MODEL**

#### **INSURANCE AS THE OPPORTUNITY**





**150,000** customers

**EUR 33.6 million** 

Recurring portfolio commission per year

150,000 customers x 7 contracts x EUR 32,-\*

Insurance premiums are already paid out of customers' accounts. They just have to drag them into a digital wallet with a few clicks.

<sup>\*</sup>Source: internal JDC System iCRM

# **JDC GROUP**



# AS A PLATFORM, OUR BRANDS & SERVICES COVER THE ENTIRE VALUE CHAIN

Technical Platform	Customer and Broker Frontend	Direct Clients Online Platform	(Exclusive) Sales Organisation
<b>M</b> JUNG, DMS & CIE.	allesmeins  ADVISORTECH	G/GELD.de	FINUM. Unternehmensgruppe ADVISORY
<ul> <li>B2B2C-Sales of financial products to private clients via independent financial advisors.</li> <li>More than 16,000 intermediaries (independent financial advisors).</li> <li>1.6m clients.</li> <li>EUR 103 million commission earnings.</li> </ul>	<ul> <li>Modular white-label offering of software, online tools and web applications for brokers, consultants, banks, insurance companies, distributors and customers.</li> </ul>	<ul> <li>Comprehensive portal for product comparison and transactions of financial products.</li> <li>Among the TOP-5 online platforms in Germany.</li> </ul>	<ul> <li>Independent, holistic advisory to demanding and wealthy customers.</li> <li>&gt; 290 tied agents.</li> <li>82,000 clients.</li> <li>EUR 31 million commission earnings.</li> </ul>
	Other market leaders across th	e value chain (Germany)	
Netfonds AG  fonds  FondsKonzept	moneymeets  getsafe  friendsurance  CLARK	CHECK24 Verivox	Deutsche Vermögensberatung

July 8, 2021 7







# Display and aggregate insurance contracts

- Automatic data procurement
- All contracts at a glance
- Easy administration
- Automatic update



Transfer with just two clicks!

#### WebApp on all devices

- No Download in App-/Playstore necessary
- No new or parallel installations required



Insight on smartphone, tablet or desktop-PC!

#### **Online damage claims**

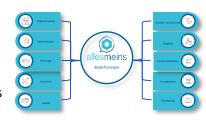
- Online form including photo upload
- Contact the consultant



Your contact-App – that is all that is required!

#### **Needs analysis**

- Match with portfolio
- Recommendation of existential / obligatory insurance products
- Contact consultant for any changes
- · Regardless of the insurance folder



10 simple questions!

#### **Comparison calculator**

- Available for six different items
- Performance comparison
- Continuous development



Conveniently complete online!

# Compare existing contracts



Smart and easy!

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# **APP & COMPARISON TOOLS**

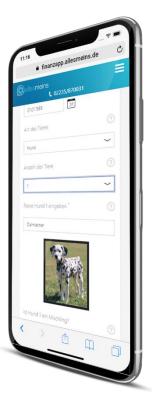






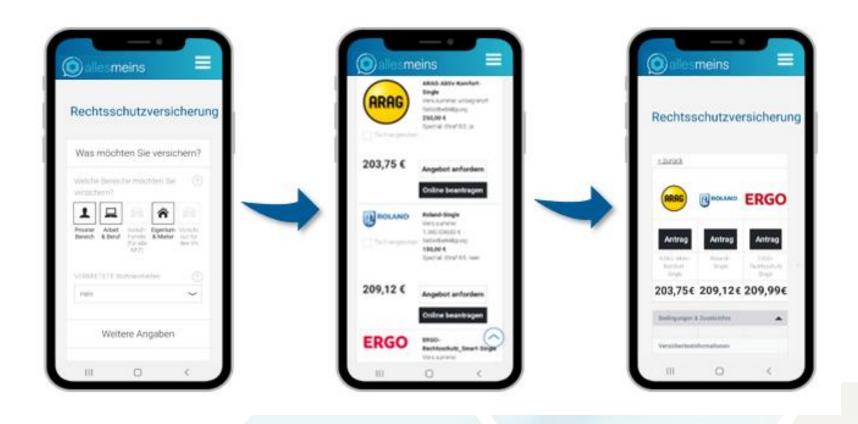






## **APP & COMPARISON TOOLS**

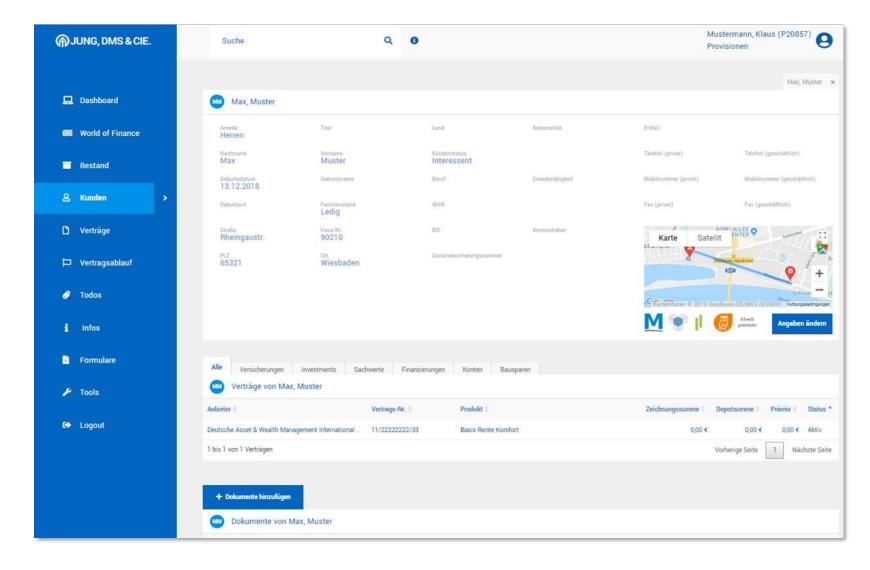




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# iCRM – WEB BASED CUSTOMER RELATIONSHIP MANAGEMENT PROGRAM







#### **Albatros**

A member of the Lufthansa Group









Sparda-Bank



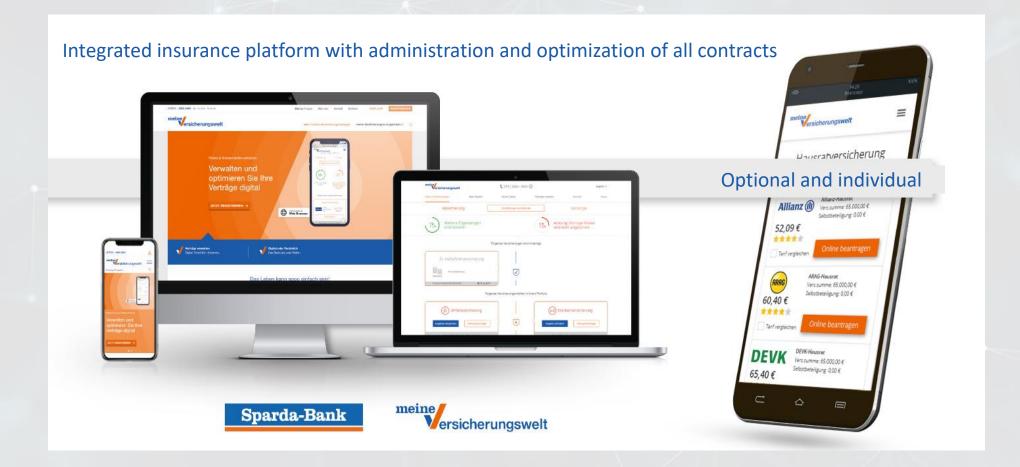




## **EXAMPLE: SPARDA – WHITE LABEL**

# **JDC** GROUP

#### **COMPLETE SOLUTION WITH OWN COMPARISON PORTAL**



Kontakt





meine Versicherungen verwalten

meine Versicherungen optimieren v



Einfach & kostenlos



Sicher & bequem



Transparent & aktuell

# **EXAMPLE: SPARKASSE (SAVINGS BANK) – WHITE LABEL**





# **EXAMPLE: SPARKASSE (SAVINGS BANK) – WHITE LABEL**



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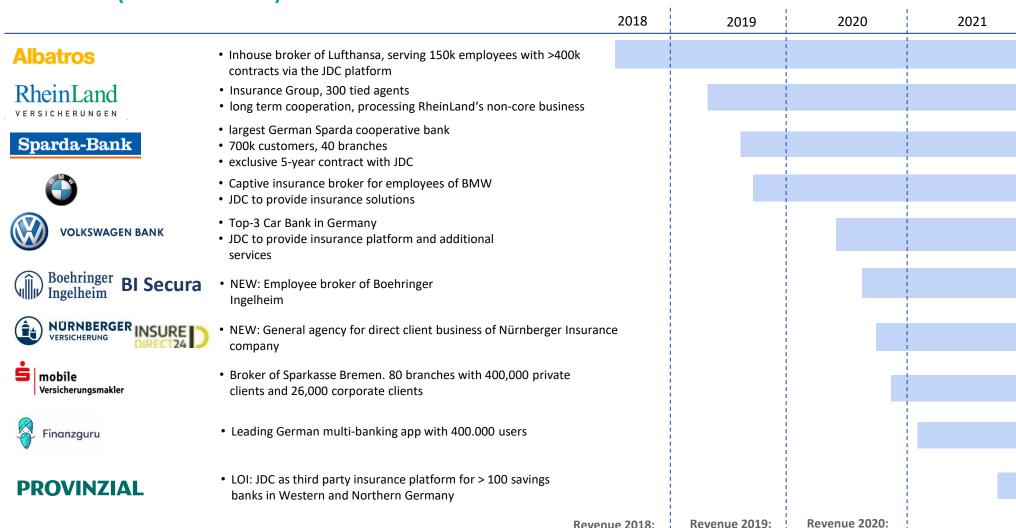


#### **ORGANIC GROWTH**



#### **KEY ACCOUNT (OUTSOURCING) BUSINESS AS THE DRIVER OF GRWOTH**

#### Start of revenue generation



Revenue 2018:

€9m

> €15m

>€20m

# JDC Platform growth potential with existing key accounts





## **JDC Key account segments**

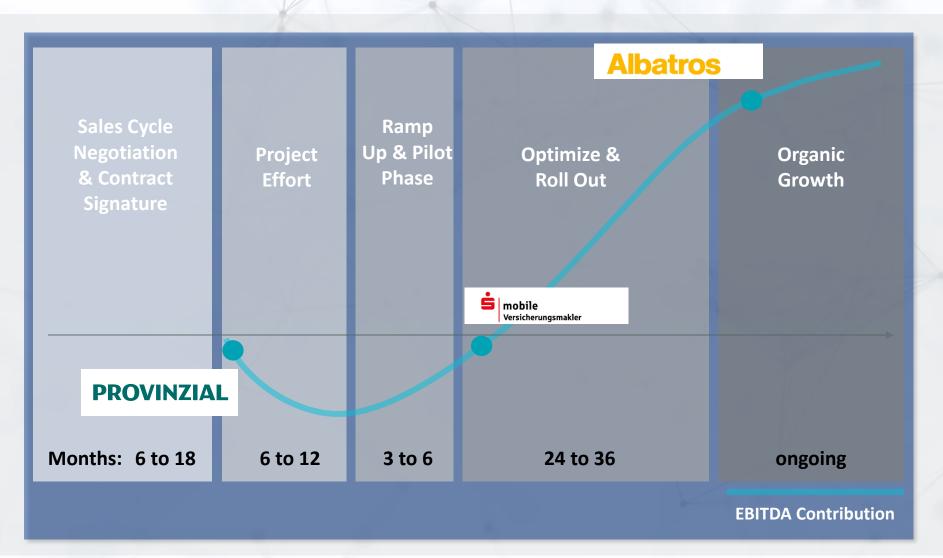
- Bancassurance
- Captive Brokers
- Insurers
- API based / pure online player
- Platform partners are catalysts for far bigger growth opportunities with direct clients

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# LIFE CYCLE OF JDC'S KEY ACCOUNTS

#### **JDC** GROUP

#### **THREE EXAMPLES**



- Majority of JDC's key accounts is still in the Ramp-Up or in the beginning of the Roll-Out phase
- Growth contribution of key accounts expected to increase in the future
- Major impact of the Provinzial cooperation from 2023 onwards



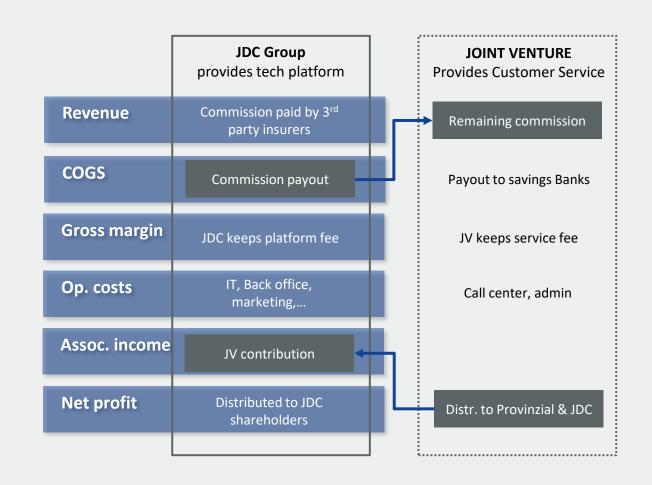
# **SPOTLIGHT: PROVINZIAL LOI SIGNED**



#### DEAL WILL SCALE JDC'S PLATFORM MEANINGFULLY IN THE COMING YEARS

# Proposed Provinzial collaboration is a step-change for JDC's platform

- Provinzial is the insurance partner of approx. 120 savings banks in the West and North of Germany. Provinzial will consolidate its offering of 3rd party insurance products on the JDC platform linking the S-Versicherungsmanager platform and app into JDC via API.
- Both companies plan to found a joint venture for the collaboration.
- Over the next five years, approx. 100 savings banks will process and settle their insurance business through JDC, with the target to add at least 1 million additional retail clients to the JDC platform.
- JDC will benefit in two ways:
  - (usual) operational platform fees
  - participation in the profits of the JV





JDC Figures FY 2020

#### **FY 2020**



#### **2020 IN NUMBERS – GROUP – ACTUAL [AND ADJUSTED]**

in million EUR	Q4 2020	Q4 2019	Q4 2020 vs. 2019	FY 2020	FY 2019	FY 2020 vs. 2019
Revenues	36.4	31.9	13.9%	122.8	111.5	10.2%
→ Advisortech	30.9	25.7	19.9%	102.6	92.3	11.2%
→ Advisory	9.6	10.6	-9.9%	30.9	29.9	3.2%
→ Holding/IC	-4.1	-4.4	8.0%	-10.6	-10.7	1.1%
Gross profit margin	9.4	8.3	13.2%	33.7	31.7	6.5%
EBITDA	<b>1.4</b> [1.9]	0.6	>100% [>100%]	<b>5.1</b> [5.8]	4.2	<b>22.5</b> % [39.3%]
EBITA	<b>0.6</b> [1.1]	-0.1	>100% [>100%]	<b>2.1</b> [2.8]	1.4	<b>52.8%</b> [>100%]
EBIT	<b>0.2</b> [0.7]	-0.5	>100% [>100%]	0.5 [1.2]	-0.1	>100% [>100%]

- FY: 10% growth leads to 22.5% [39.3%] scale in EBITDA
- Strong Q4 with 13.9% increase in turnover. Growth in the advisortech segment almost 20%.
- EBITDA Q4 burdened by one off severance pay due to downsizing of management board in the advisory segment.

[Adjustments: one off costs EUR -250k relocation and home office infrastructure, EUR -450k severance pay]

#### **FY 2020**



#### **2020 IN NUMBERS – ADVISORTECH – ACTUAL [AND ADJUSTED]**

ADVISORTECH	Q4 2020	Q4 2019	Q4 2020 vs. 2019	FY 2020	FY 2019	FY 2020 vs. 2019
Revenues	30.9	25.7	19.9%	102.6	92.3	11.2%
Gross profit margin	6.8	5.6	22.2%	25.7	23.9	7.5%
Depreciation and amortization	-0.9	-0.9	3.8%	-3.6	-3.5	-5.1%
Personell expenses	-3.5	-3.0	-13.9%	-12.5	-11.9	-2.7%
Other operating expenses	-1.9	-2.1	7.1%	-7.2	-7.2	0.6%
EBITDA	<b>1.4</b> [1.5]	0.5	>100% [>100%]	<b>6.0</b> [6.3]	4.8	<b>25.3%</b> [30.5%]
EBITA	<b>0.8</b> [0.9]	-0.1	>100% [>100%]	<b>3.7</b> [3.9]	2.5	<b>45.8%</b> [55.7%]
EBIT	<b>0.5</b> [0.6]	-0.5	>100% [>100%]	<b>2.5</b> [2.7]	1.3	83.5% [>100%]

- FY: 11% growth leads to upscale in EBITDA of 25.3% [30.5%]
- Very strong Q4 with almost 20% increase of turnover and >100% growth in EBITDA
- No operational issues despite >80% of staff managing platform growth out of their home offices
- Inflection point of scalability reached

[Adjustments: one off costs EUR -250k relocation and home office infrastructure]

# **FY 2020**



#### **2020 IN NUMBERS – ADVISORY – ACTUAL [AND ADJUSTED]**

ADVISORY	Q4 2020	Q4 2019	Q4 2020 vs. 2019	FY 2020	FY 2019	FY 2020 vs. 2019
Revenues	9.6	10.6	-9.9%	30.9	29.9	3.2%
Gross profit margin	2.8	2.9	-1.6%	8.8	8.2	6.8%
Depreciation and amortization	-0.2	-0.2	-21.1%	-0.9	-0.8	-17.2%
Personell expenses	-1.1	-0.9	-25.5%	-4.0	-3.4	-10.3%
Other operating expenses	-1.3	-1.3	-4.1%	-3.7	-3.6	-5.1%
EBITDA	<b>0.4</b> [0.9]	0.7	-43.9% [18.1%]	1.1 [1.5]	1.3	-16. <b>7</b> % [18.9%]
EBITA	<b>0.3</b> [0.7]	0.6	-55.9% [20.7%]	<b>0.5</b> [1.0]	0.8	- <b>29.6%</b> [28.4%]
EBIT	<b>0.2</b> [0.6]	0.5	-69.5% [16.8%]	<b>0.2</b> [0.6]	0.5	-65.4% [34.4%]

- Lockdown becomes visible in Advisory segment Turnover declines in Q4, lack of year-end-business.
- Adjusted to deduction of one off costs, the segment grows by 3.2% and EBITDA increases yoy by 18.9%
- "Back on track" in 2021

[Adjustments: one off costs EUR -450k severance pay ]

#### **GUIDANCE 2021 & GOALS 2025**



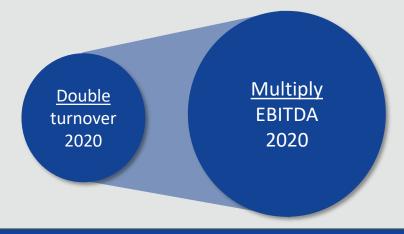
#### **Guidance 2021**

# Turnover **EUR 135 to 142 million**

# EBITDA **EUR > 7 million**

- Successfully onboard Provinzial and the first savings banks
- Add further key accounts
- Roll out and leverage existing partnerships and scale business
- Meaningful success in the further technical development of the JDC platform (new features, further automation)

# **Goals 2025**



- JDC will be <u>the</u> leading insurance platform for professional IFAs, banks and other intermediaries
- The JDC platform is outstanding in features, performance, stability and sets the market standard for processing insurance products
- JDC develops data driven business models and helps the industry to build better products
- JDC will be highly profitable, generate cash und will pay relevant dividends to its shareholders

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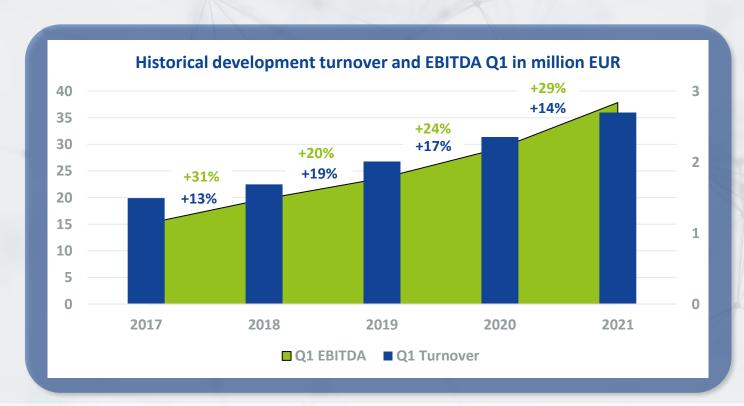
JDC Figures Q1 2021

# Q1 2021

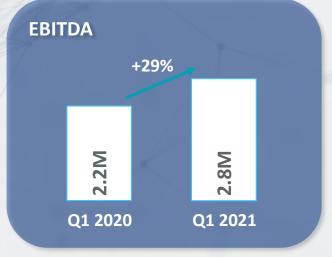
#### **HIGHLIGHTS**



- Q1 2021 within guidance, despite COVID lockdown in Germany and Austria
- Turnover growth first quarter 2021 + 14.4% to 36.0m EUR
- EBITDA rises from 2.2 to 2.8m EUR (+29.3%)
- Long term double digit growth path







# **COMPOSITION OF TURNOVER GROWTH & TURNOVER SPLIT**







Already over 20% of JDC's turnover contributed by major customers

Very satisfiying growth of traditional IFA and Advisory business despite corona restrictions.

20%+ growth with major customers!

Slight Churn in JDC's direct clients business.

# Q1 2021

## **JDC** GROUP

#### Q1 2021 IN NUMBERS – GROUP

in million EUR	Q1 2021	Q1 2020	Q1 2021 vs. Q1 2020
Revenues	36.0	31.4	14.4%
→ Advisortech	30.6	27.1	12.9%
→ Advisory	8.3	7.1	16.7%
→ Holding/IC	-2.9	-2.7	-5.1%
Gross profit margin	9.9	8.9	11.0%
EBITDA	2.8	2.2	29.3%
EBITA	2.1	1.5	40.0%
EBIT	1.7	1.1	54.9%





# Q1 2021

## **JDC** GROUP

#### Q1 2021 IN NUMBERS – ADVISORTECH

ADVISORTECH	Q1 2021	Q1 2020	Q1 2021 vs. Q1 2020
Revenues	30.6	27.1	12.9%
Gross profit margin	7.9	7.1	11.8%
Depreciation and amortization	-0.8	-0.9	6.2%
Personell expenses	-3.2	-3.0	-8.3%
Other operating expenses	-1.7	-1.6	-5.0%
EBITDA	3.0	2.5	20.3%
EBITA	2.5	1.9	29.1%
EBIT	2.1	1.6	35.1%





# **GROWTH CONTRIBUTION IN THE ADVISORTECH SEGMENT**





Very satisfying growth in traditional IFA business driven by efficiancy and recommendations



Major Customers with 20% growth, but still at the beginning of the J-Curve



Slight (and expected) churn in JDC's direct clients business

# Q1 2021

# **JDC** GROUP

## Q1 2021 IN NUMBERS – ADVISORY

ADVISORY	Q1 2021	Q1 2020	Q1 2021 vs. Q1 2020
Revenues	8.3	7.1	16.7%
Gross profit margin	2.2	2.0	8.7%
Depreciation and amortization	-0.2	-0.2	-16.2%
Personell expenses	-0.9	-0.9	3.1%
Other operating expenses	-0.9	-0.8	-5.0%
EBITDA	0.4	0.2	78.2%
EBITA	0.2	0.1	>100%
EBIT	0.1	0.0	>100%

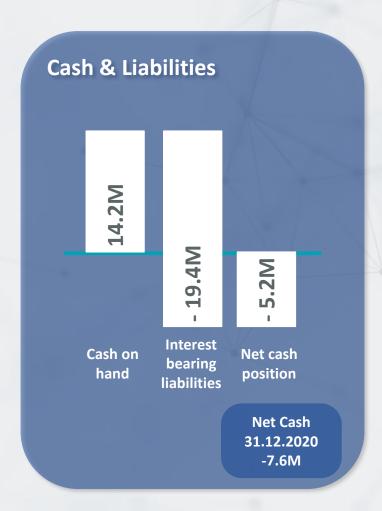




# Q1 2021

#### **FURTHER FACTS**









# **GUIDANCE 2021 & Q1 ACHIEVEMENTS**



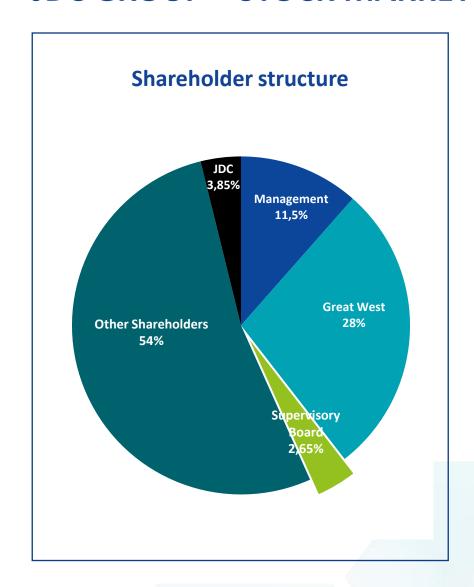
#### Q1 / Achievements so far **Guidance 2021** Turnover **Turnover** 135 to 142 million 36 million **EBITDA EBITDA** 2.8 million > 7 million $\rightarrow$ Successfully onboard Provinzial and the first savings banks ongoing $\rightarrow$ Add further major customers Mediolanum, Finanzguru, Provinzial double digit growth Roll out and leverage existing partnerships and scale business $\rightarrow$ Meaningful success in the further technical development of $\rightarrow$ ongoing the JDC platform (new features, further automation)

July 8, 2021 35



#### JDC GROUP - STOCK MARKET DATA







# JUNG, DMS & CIE. POOL GMBH – BOND 2019 / 2024



In order to refinance the existing bond, JDC's subsidiary Jung, DMS & Cie. Pool GmbH issued a new bond with a volume of EUR 25m in November 2019. EUR 5m is held on own book.



# STRATEGY OF SUSTAINABILITY: JDC IS A GOOD INVESTMENT AS



**TO ESG CRITERIA** 



- All of our decision-making processes are taking into account social and ecological aspects with the involvement of suppliers and contractual partners.
- Participation in industry-wide solutions and contribution in cross-company sustainability networks.
- JDC subsidiary FiNUM.Finanzhaus as first climate neutral financial distributor:



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#### **MANAGEMENT TEAM JDC GROUP**

#### AGE 30 TO 52, 50% FEMALE EMPLOYEES





**Dr. Werner Stein** IT & Technology



Petra Adler Product Management White Label Services



Johanna Bartsch
Project Management



Christian Jaffke
Product Management
Life & Health



Claudia Gerke Operations



Amra Hrstic Legal



Ralf Funke
Finance & Accounting



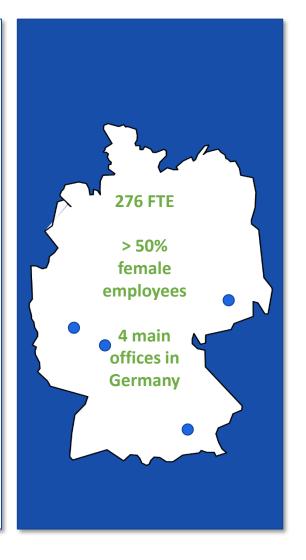
Jens Hildebrandt Billing



Christina Scheunig
Product Management P&C

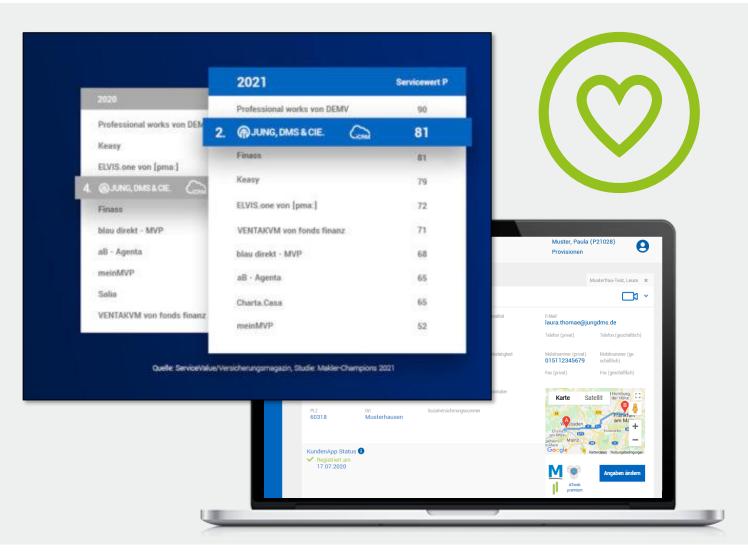


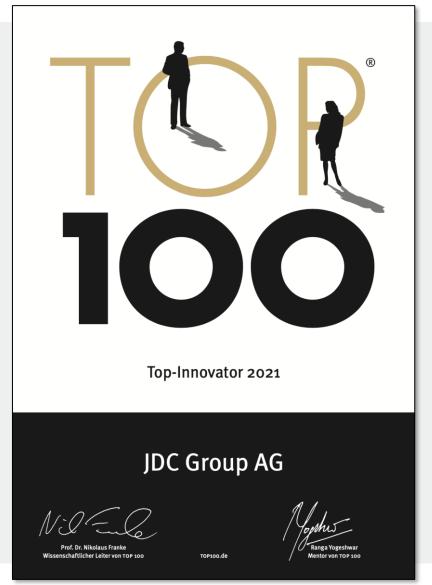
Christoph Schmitz
Digitization & Data
Management



# ICRM - voted as best broker platform of all broker pools JDC - voted as TOP 100 Innovator 2021







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Thank you for your attention!

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