



EARNINGS CALL 1HY 2026

Record HY in Difficult Environment

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JDC's Earnings Call presented by



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JDC Group at a Glance

ADVISORTECH & ADVISORY



End customers
served
>2.5 million



Employees
>400 FTEs



Available products
>12,000



Connected
platform users
>16,000



First Users of AI
functionalities



Insurance companies
connected
>200



Annual insurance
premiums
>€1.5bn



Finum Clients
advised
>85,000



Fund volume on
platform
>€9bn



Geographic focus
DACH



DFP Clients
>15,000



Advisors
>300

Before we start: a macro view

CHALLENGING MACRO ENVIRONMENT IS WEIGHING ON ORGANIC GROWTH

No changes since Q1



Category	Indicator	Medium-term trend	Q1 2026 trend	Impact
Consumers	GfK Consumer Climate	Persistently weak since inflation shock	Further deterioration due to Iran crisis & the German Government's weak performance	⬇️
Labor Market	German unemployment rate	Gradual weakening since 2022	Further softening	⬇️
Macroeconomy	German GDP / ifo climate	Multi-year stagnation	Technical recovery only	⬇️
Inflation	Inflation & purchasing power	Real income pressure since 2022	Energy-driven inflation uptick	⬇️
Insurance Market	Premium / claims inflation	Higher claims & premiums	Further premium increases	➡️
Capital Markets	Small-/mid-cap sentiment	Weak valuation environment	Volatile recovery	➡️
Geopolitics	Iran war / Ukraine / Middle East	Persistently elevated uncertainty	Escalation in Q1	⬇️

Before we start: a macro view

TEMPORARY IMPACT ON JDC BUSINESS



No changes since Q1

JDC Broker Platform

temporary impact

Pressure on # of new orders –
especially high premium /
high margin business

Higher cancellation rates

Volatile NAV of JDCs
investment assets

JDC Lead Platform

temporary impact

lower search volume for
financial products (higher
overall search volume!)

Increasing CAC

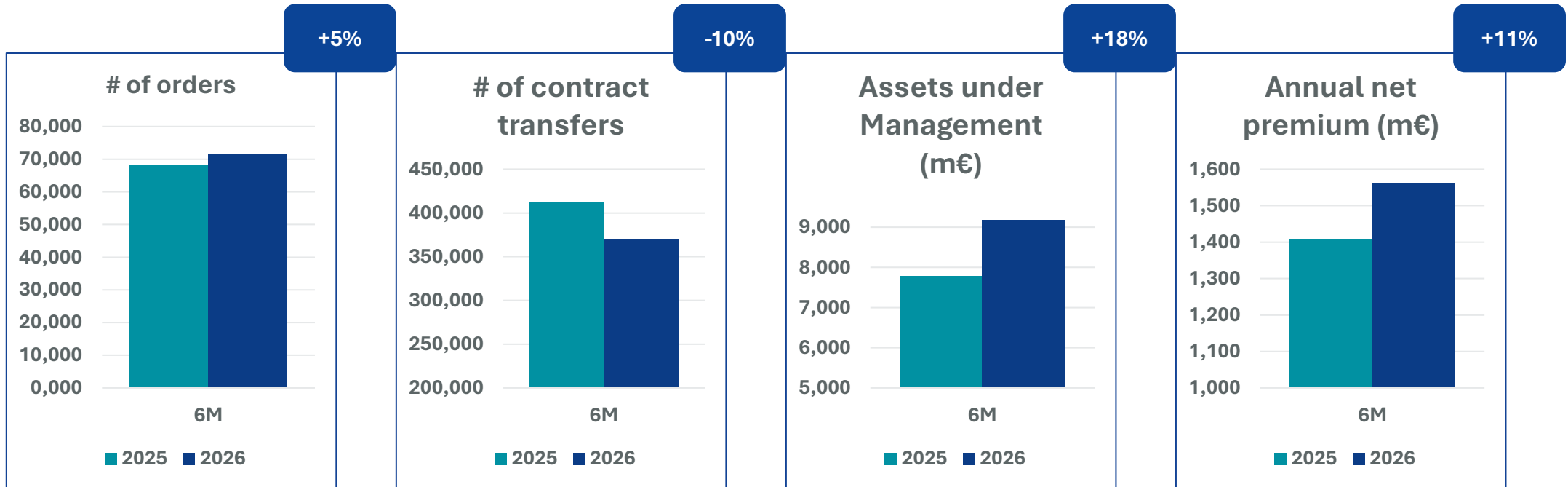
Less marketing appetite of
financial institutions

Platform activity defies macro influence

TEMPORARY IMPACT



- # of orders grew by + 5%
- # of contract transfers decreased by - 10%
- Assets under Management increased by + 18%
- Annual net premium on the JDC platform increased by + 11%

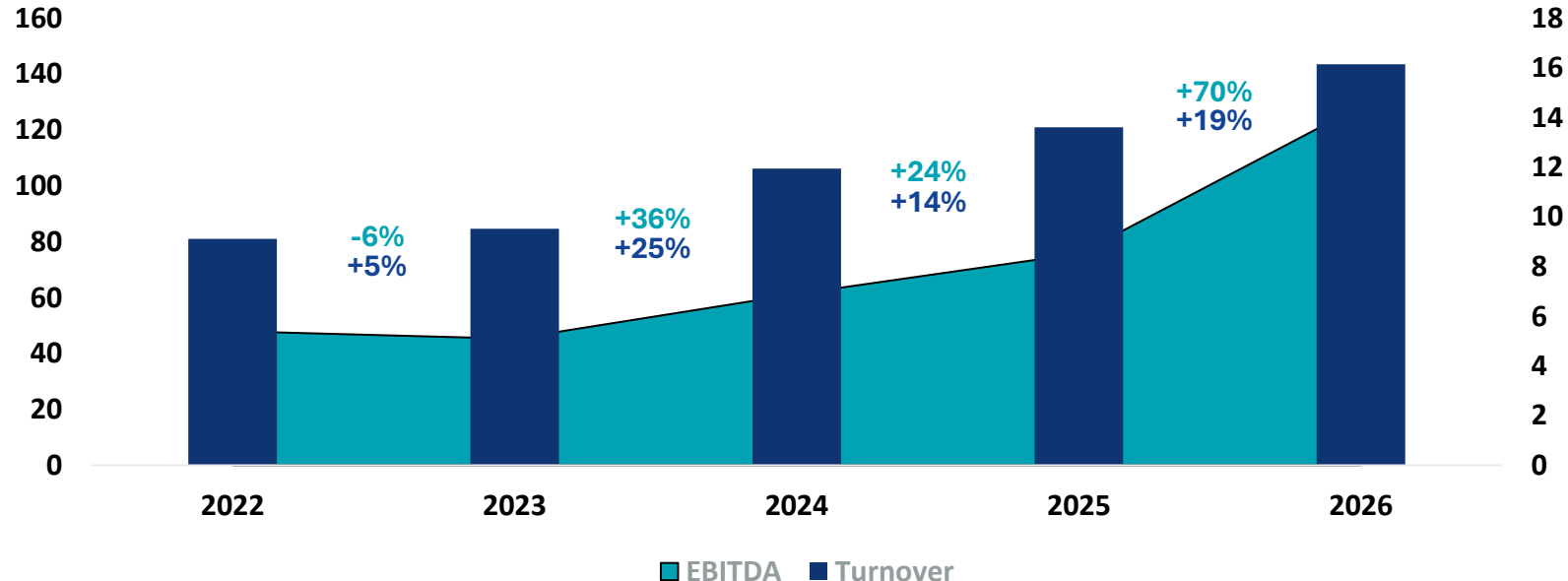


6M 2026

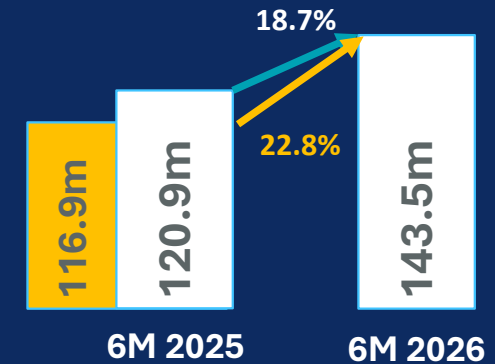
NEW RECORD HY

- 6M 2026 turnover reached a record EUR 143m, up 19 percent on the already strong 6M 2025 and higher than the historically high 2HY 2025.
- Development driven by FMKs lead business
- JDCs platform business is still temporarily suffering from multi-crisis environment
- Nevertheless: HY EBITDA growth at outstanding plus 70 percent

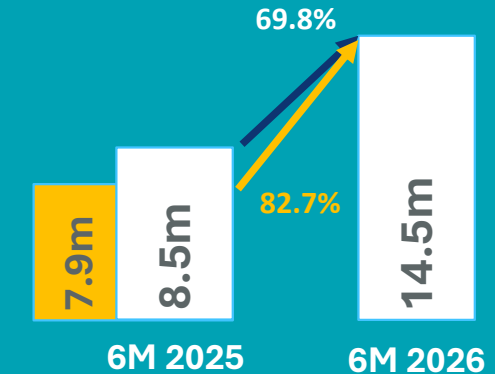
Historical development of turnover and EBITDA in million EUR



Turnover

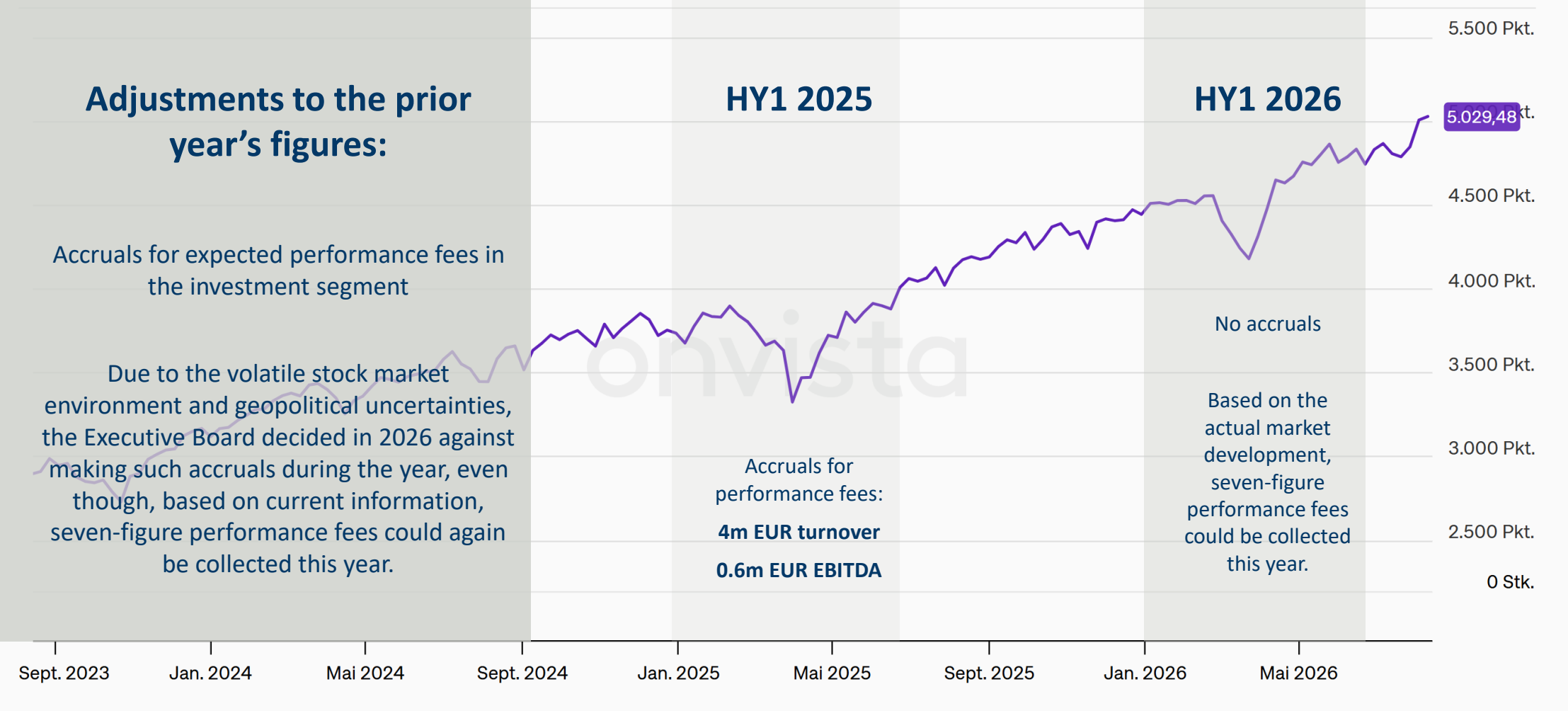


EBITDA



Adjustments like for like

ELIMINATION OF PERFORMANCE FEE EFFECTS IN HY1 2025



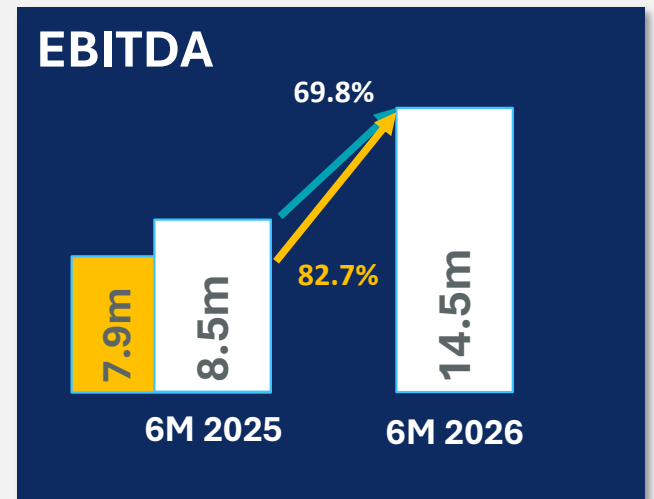
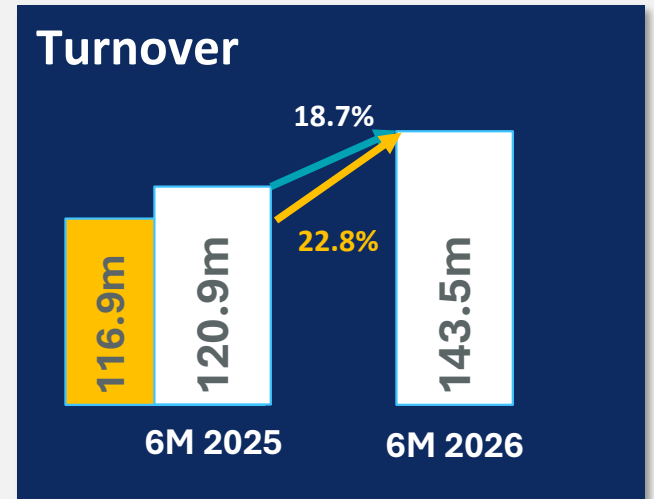
6M 2026

6M 2026 IN NUMBERS – GROUP



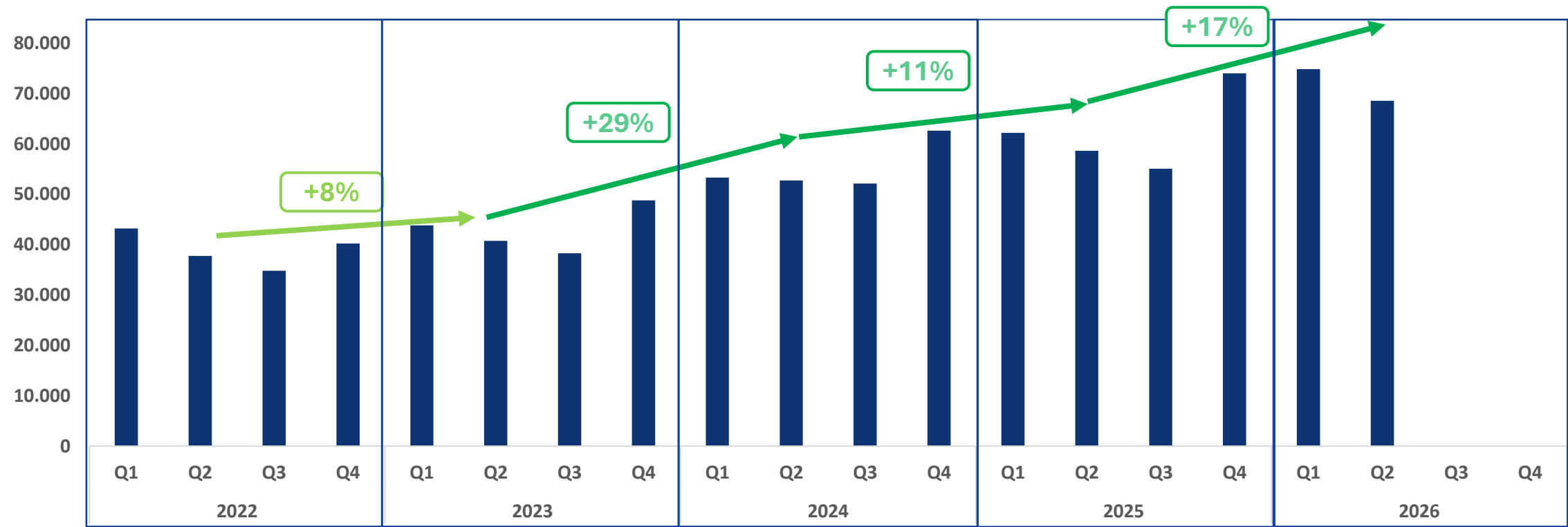
in million EUR	Q2 2026	Q2 2025	Q2 2026 vs. Q2 2025	6M 2026	6M 2025	6M 2026 vs 6M 2025
Revenues	68.6	58.7 [54.7]	16.9% [25.5%]	143.5	120.9 [116.9]	18.7% [22.8%]
→ Advisortech	58.3	48.6 [44.6]	19.9% [30.6%]	124.2	102.5 [98.5]	21.2% [26.1%]
→ Advisory	14.4	13.1	9.4%	28.8	26.7	8.0%
→ Holding/IC	-4.1	-3.1	-31.1%	-9.6	-8.3	-15.4%
Gross profit	19.6	15.8 [15.2]	24.1% [29.0%]	41.0	32.9 [32.3]	24.4% [26.7%]
EBITDA	6.4	3.5 [2.9]	82.5% [>100%]	14.5	8.5 [7.9]	69.8% [82.7%]
EBIT	4.6	1.9 [1.3]	>100% [>100%]	11.1	5.3 [4.7]	>100% [>100%]

*Adjustment: Elimination of 4mio performance fees in Q2 2025



2026 shows a normal seasonal pattern so far

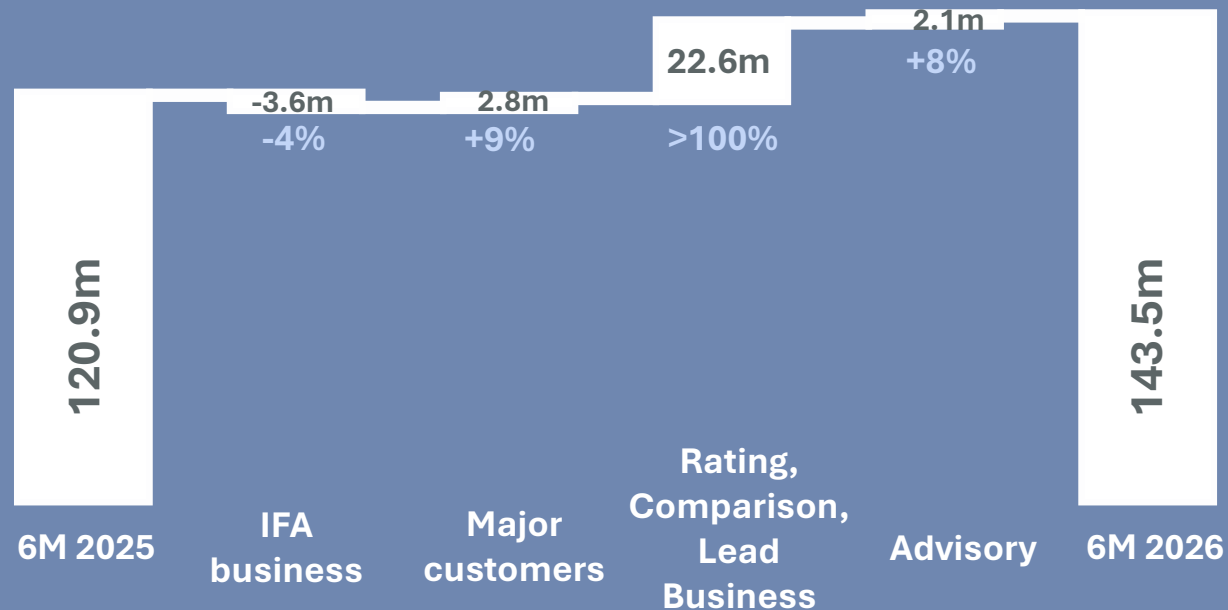
STRONGEST Q2 IN JDC'S HISTORY



Turnover in thousand EUR

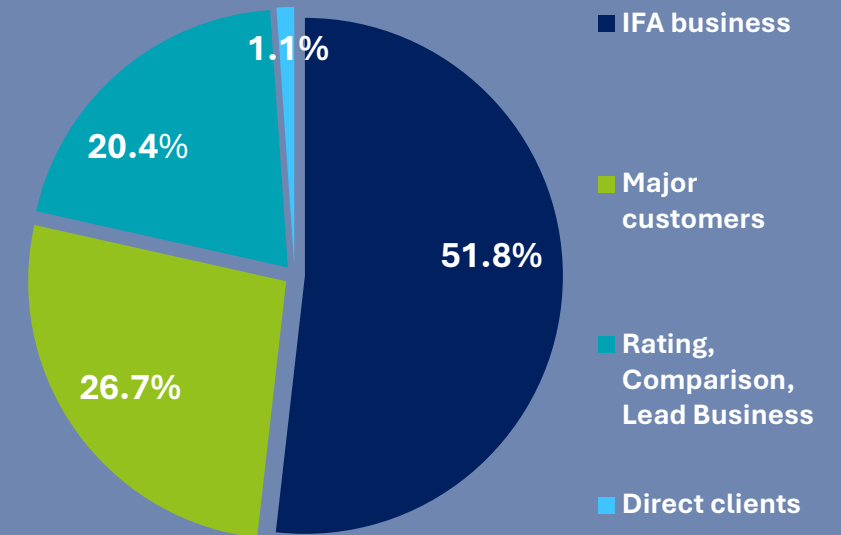
Composition of turnover growth & turnover split

Turnover development 6M 2026



- IFA business is down 5% due to weak economic environment and buying reluctance of customers
- Development of key account (major customer) business up by 9%
- Advisory segment with a good growth of 8%
- Main growth driver is the new JDC lead business

Advisortech turnover split 6M 2026



Major customers contribute more than 25 percent to JDC's Advisortech turnover, IFA base still an important business angle

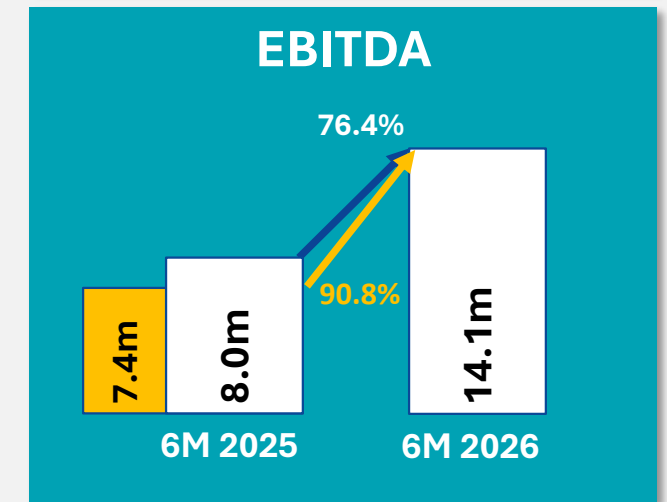
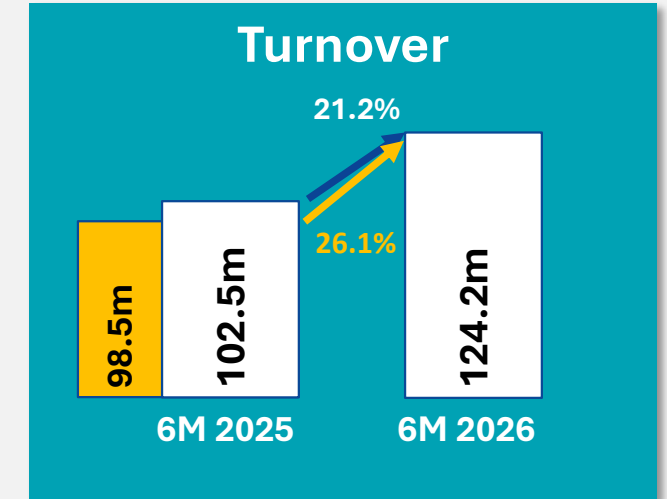
6M 2026

6M 2026 IN NUMBERS – ADVISORTECH



in million EUR	Q2 2026	Q2 2025	Q2 2026 vs. Q2 2025	6M 2026	6M 2025	6M 2026 vs. 6M 2025
Revenues	58.3	48.6 [44.6]	19.9% [30.6%]	124.2	102.5 [98.5]	21.2% [26.1%]
Gross profit	14.8	11.2 [10.6]	32.0% [39.4%]	31.8	24.2 [23.6]	31.3% [34.7%]
Depreciation and amortization	-1.2	-1.2	-4.3%	-2.4	-2.3	-5.0%
Personnel expenses	-6.1	-5.9	-4.7%	-12.3	-11.5	-6.7%
Other operating expenses	-2.7	-2.4	-13.7%	-5.4	-4.7	-15.1%
EBITDA	5.9	3.0 [2.4]	>100% [>100%]	14.1	8.0 [7.4]	76.4% [90.8%]
EBIT	4.7	1.8 [1.2]	>100% [>100%]	11.7	5.7 [5.1]	>100% [>100%]

*Adjustment: Elimination of 4mio performance fees in Q2 2025

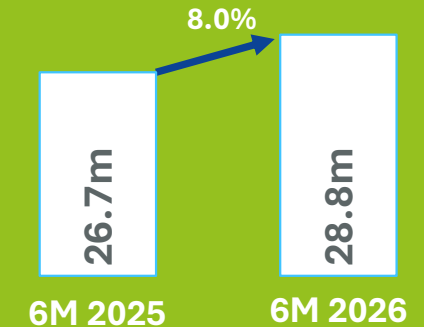


6M 2026

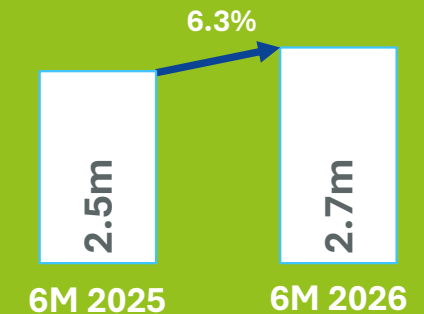
6M 2026 IN NUMBERS – ADVISORY

ADVISORY	Q2 2026	Q2 2025	Q2 2026 vs. Q2 2025	6M 2026	6M 2025	6M 2026 vs. 6M 2025
Revenues	14.4	13.1	9.4%	28.8	26.7	8.0%
Gross profit	5.0	4.5	10.5%	9.4	8.7	8.2%
Depreciation and amortization	-0.4	-0.4	-13.0%	-0.8	-0.7	-12.6%
Personnel expenses	-2.1	-1.8	-12.6%	-4.0	-3.6	-10.4%
Other operating expenses	-1.4	-1.3	-6.3%	-2.8	-2.6	-7.1%
EBITDA	1.5	1.3	11.9%	2.7	2.5	6.3%
EBIT	1.1	1.0	11.5%	1.9	1.8	3.9%

Turnover



EBITDA



6M 2026

CASH FLOW STATEMENT



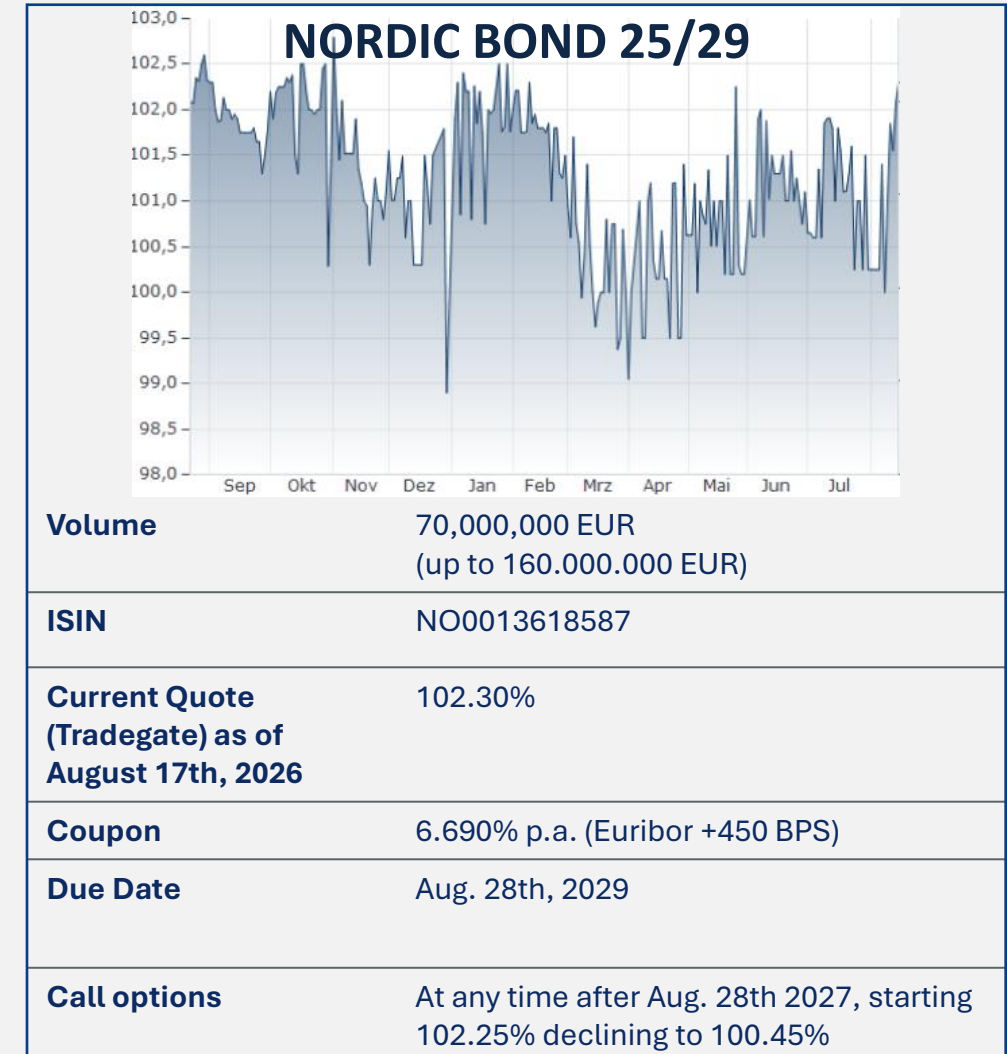
in kEUR	01/2026 – 06/2026	01/2025 – 06/2025	2026 vs. 2025
Cash and cash equivalents at the beginning of the period	36,082	24,654	11,428
Cash flow from operating activities	8,561	6,477	2,084
Cash flow from investment activities	-1,183	-2,589	1,406
Cash flow from financing activities	-8,420	-1,271	-7,149
Cash and cash equivalents at the end of the period	35,040	27,271	7,769

Good cash flow from operating activities. This is mainly due to the increase in earnings. While higher income taxes in relative to 2025 are driven by tax payments from the FMK Group

Higher negative cash flow from financing activities due to the acquisition of treasury shares and interest payments in relation to the Nordic Bond issue

Strong cash position

Bonds



JDC Group at the capital market

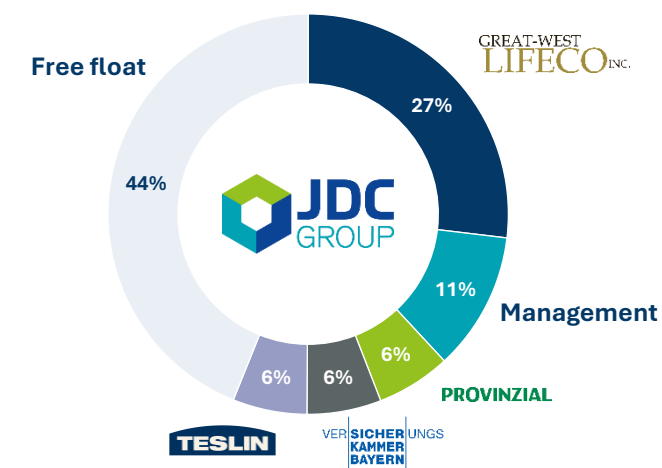
SUPPORTED BY A STABLE, LONG-TERM ORIENTED SHAREHOLDER BASE



Share Price Performance



Shareholder Base



Shares Outstanding 13,668,461

Share Price
August 17th, 2026
EUR 23.40

Market Cap
EUR 320m

Treasury shares 369.335

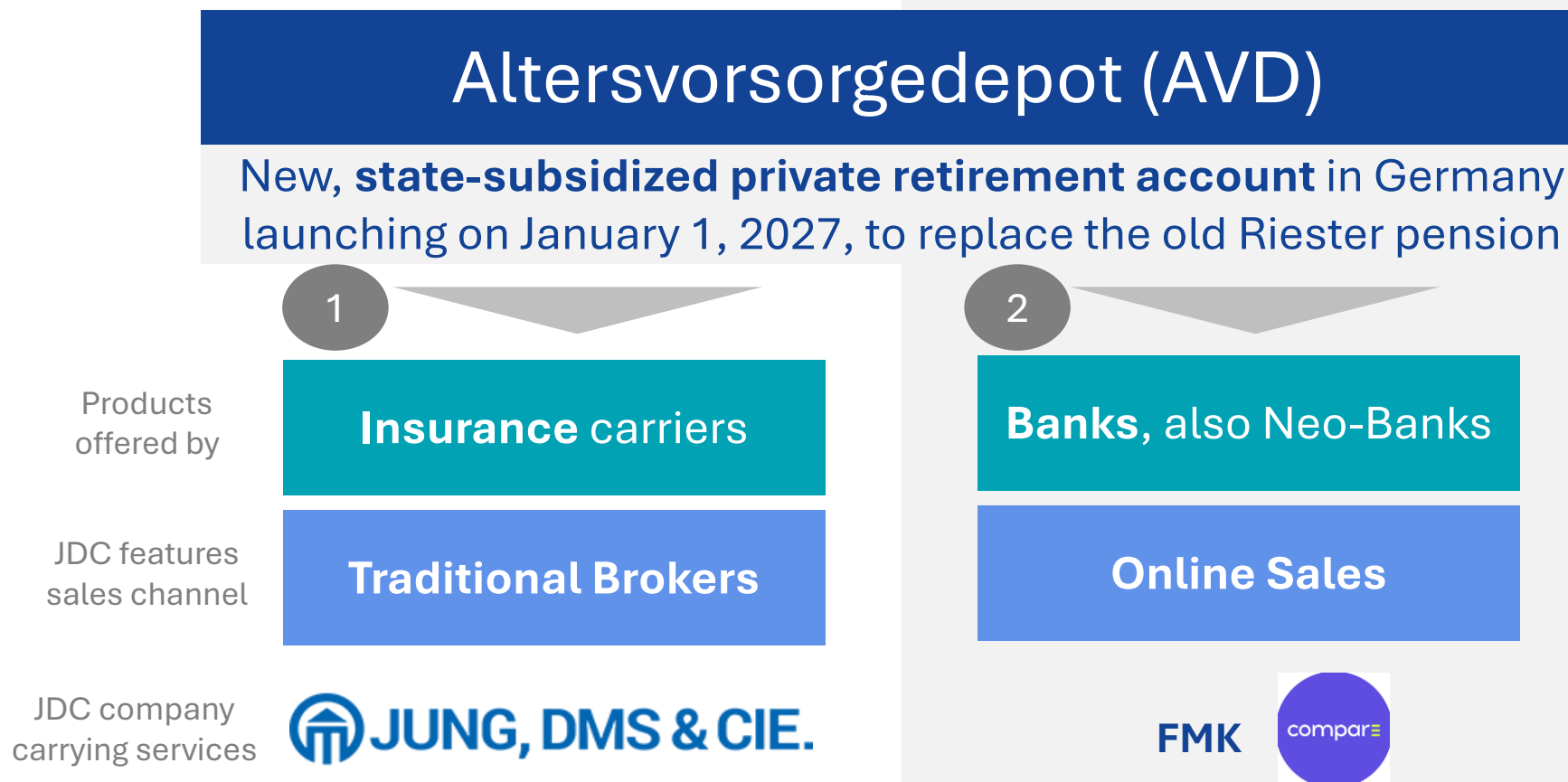
Spotlights

- 1. Pole position for the “Altersvorsorgedepot”**
- 2. FMK visibility advantage in LLM searches**
- 3. AI & Operational excellence at scale**



JDC is in unique position to profit from the new AVD

TRADITIONAL BROKERS SALES VIA POOL, NEO BANKS VIA FMK COMPARE



Customer will decide: JDC is prepared for both scenarios

1. JDC support for AVD readiness for broker sales channels at full speed



AVD trainings to educate brokers in high demand

Webinar
Kühl gerechnet: Altersvorsorgedepot oder Riester?

WEBINAR: Altersvorsorgedepot 2027
Wir ordnen die größte Veränderung seit Riester für dich ein!

JUNG, DMS & CIE. & MORGEN MORGEN

Jetzt anmelden!

JETZT ANMELDEN

poolpower erleben!
Dein Vorsprung als Makler.

Altersvorsorgereform 2027:
Neue Features im Fördervergleichsrechner.

powered by MORGEN MORGEN

TOOL UPDATE!

M&M Subsidy Comparison Tools live



2. FMK @ ALTERSVORSORGEDEPOT: a unique combination

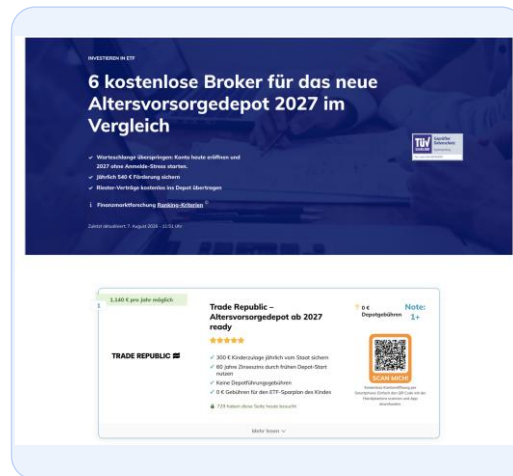


COMPARISONS, CONTENT HUB AND CALCULATOR: EVERY PROVIDER NEEDS A COPMARISON LAYER TO ACQUIRE CUSTOMERS: FMK ALREADY OPERATES IT.

TODAY

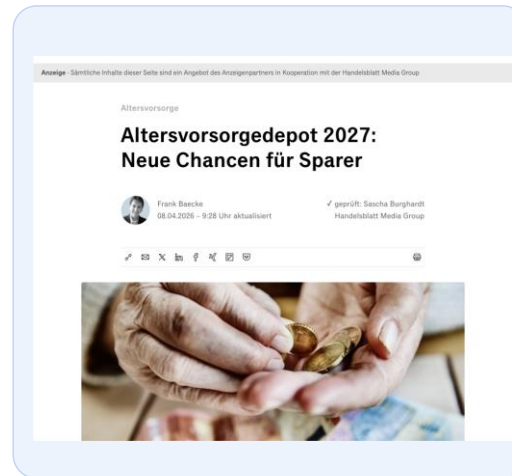
Capturing the demand now

The research phase runs now, and FMK monetises it today. An AVD landing page is live and already comparing online brokers. Message: "prepare now".



Eventent hub ready

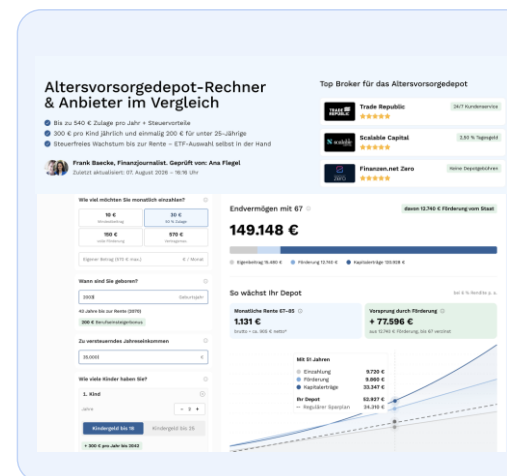
The calculator rolls out across all FMK content platforms (Germany's leading financial media brands), joined by a content hub built to be read by AI.



FROM SEPTEMBER

A calculator

The calculator shows users what the AVD is worth for them – and that they need a broker for it. Ready for the Q4 peak and the Jan 2027 AVD launch.



THE MARKET POTENTIAL

≈50m

people eligible for the Altersvorsorgedepot from 1 Jan 2027

>72%

of eligible Germans don't have a brokerage account today

≈ 36m+

eligible people who will need a brokerage account and likely a comparison portal to choose one.

Market potential: Based on the target group definition from the German Investment Funds Association ([BVI Statement](#)), which estimates 50 million citizens are eligible for the pension reform, combined with the German DAI Shareowner Census ([Deutsches Aktieninstitut Statistics](#)), which reports that only 14.1 million people in Germany currently invest in stocks, funds, or ETFs, leaving an investment gap of 72% (~36 million citizens) without a brokerage account.

FMK dominates LLM answers in the German finance market

WHEN AI ANSWERS A FINANCIAL PROMPT, FMK IS THE SOURCE IN 68.7% OF ANSWERS

FMK operates the comparison content of Germany’s leading financial media brands. When a LLM answers a financial prompt, it is usually reading FMK’s content.

WHY AI READS FMK’S CONTENT FIRST • AUTHORITY + ENTITY STRENGTH = LLM DOMINANCE

Unique competitive position

Few players in the German comparison market have comparable access to brands of comparable authority.

High-authority media brands

Content portals with decades of journalistic reputation, feeding Google’s and OpenAI’s models.

Strong Knowledge Graph presence

Strong connections to trusted entities, AI recognises FMK’s brands as experts, not as advertisers.

AI-ready Content Back-End

AI-ready content is being scaled on the existing portals to extend LLM dominance, more content portals launching end-August 2026.

INTERSECTION RATE • WHEN THE PARTNER BRAND APPEARS IN THE ANSWER, WHICH SOURCE DID AI USE?

1	FMK portals	68.7%
2	finanztip.de	42.7%
3	finanzfluss.de	39.7%
4	capitalo.de	24.9%
5	check24.de	22.1%

ChatGPT is expected to launch advertising in Germany in 2026



Source: Peec AI, own analysis • 4,200 AI answers to 200 financial prompts across ChatGPT, Google AI Mode and Google AI Overview, average 31 Jul–6 Aug 2026 • "Source" = the domain was among the sources the LLM used for that answer • Intersection rate = share of the 2,562 answers mentioning a partner brand in which the source was used. LLMs draw on more than 1,600 different sources (= domains/URLs) in these topics, and none supplies more than FMK.

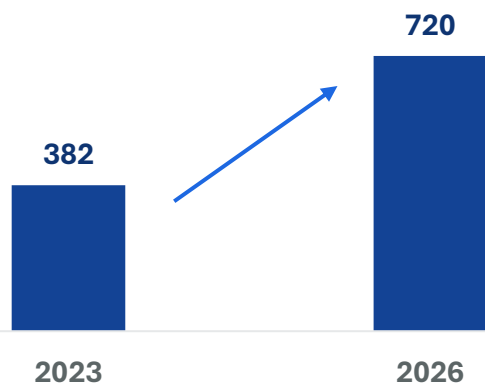
JDC is excited about the possibilities AI offers for optimizing our business model

AI PRODUCTS TO SUPPORT BROKERS LAUNCHED, MORE IN PIPELINE

		✓ Internal efficiency gains through AI <i>(live & ongoing)</i>	Data extraction, categorization, automated processes
	✓	Tarif Pilot <i>(live)</i>	Portfolio Assessment & Optimization on a glance
	✓	AVB Companion <i>(live)</i>	Real time answers to terms & conditions of insurance tariffs of the entire German market dating back more than three decades.
	✓	Chatty <i>(beta)</i>	AI Assistant for service inquiries of brokers in day-to-day life
	➤	Project(s) undercover <i>(ongoing development)</i>	Will be revealed shortly

Significant efficiency gains in contract transfers drives 88% growth at 46% lower personal cost

of contract transfer (in k)

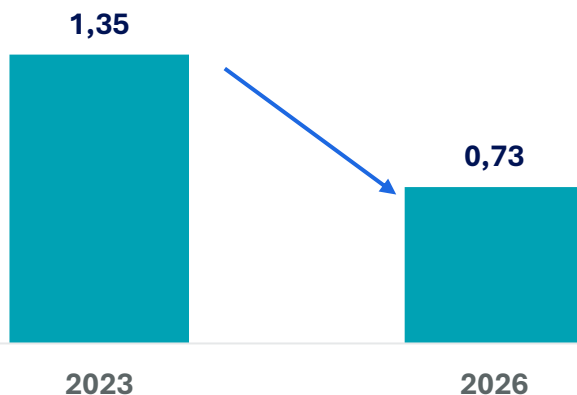


+88 %

In numbers of transfers

*

Personnel Cost per unit (in €)



-46 %

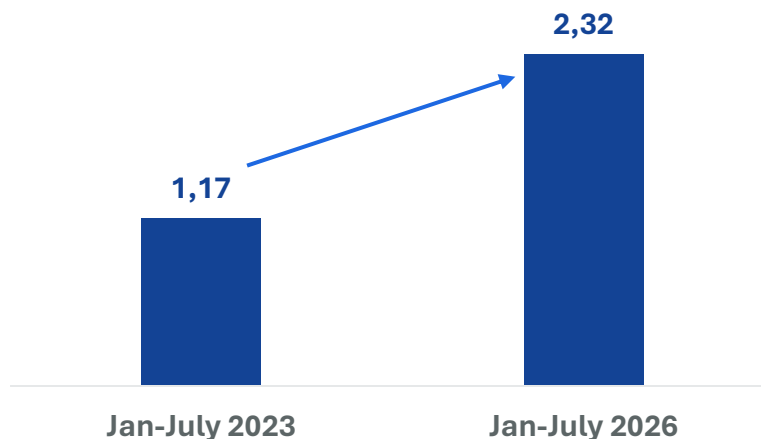
Decline in personnel cost per unit

Main Measures

1. Automated notification to the insurer
2. Contract numbers are identified with high precision from bank account transactions
3. Insurers' responses are analysed, categorised and assigned using AI

Straight-Through Processing reaches 94% to deal with YTD >2m documents for in-force contract portfolio

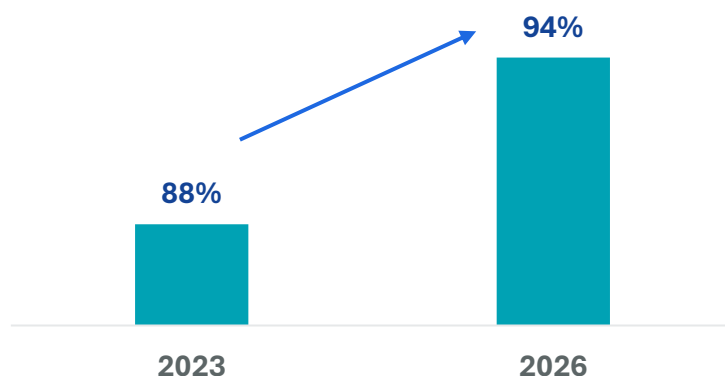
of processed documents (in m)



+99 %

Processed documents

S-T processing ratio (in %)



94 %

S-T processing ratio 2026 (Jan-Jul)

Main Measures

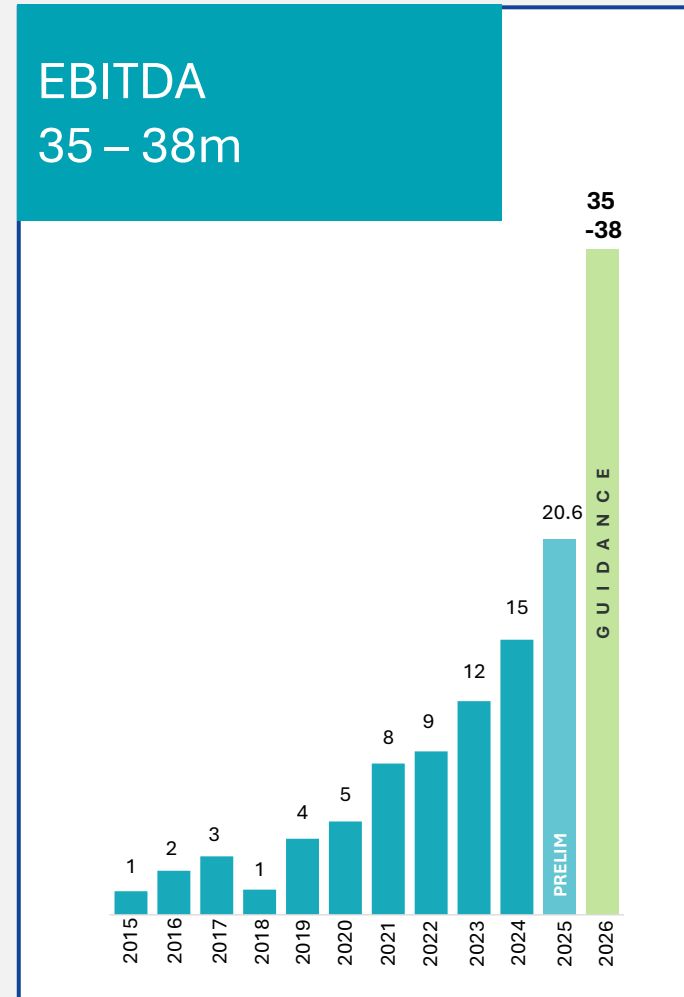
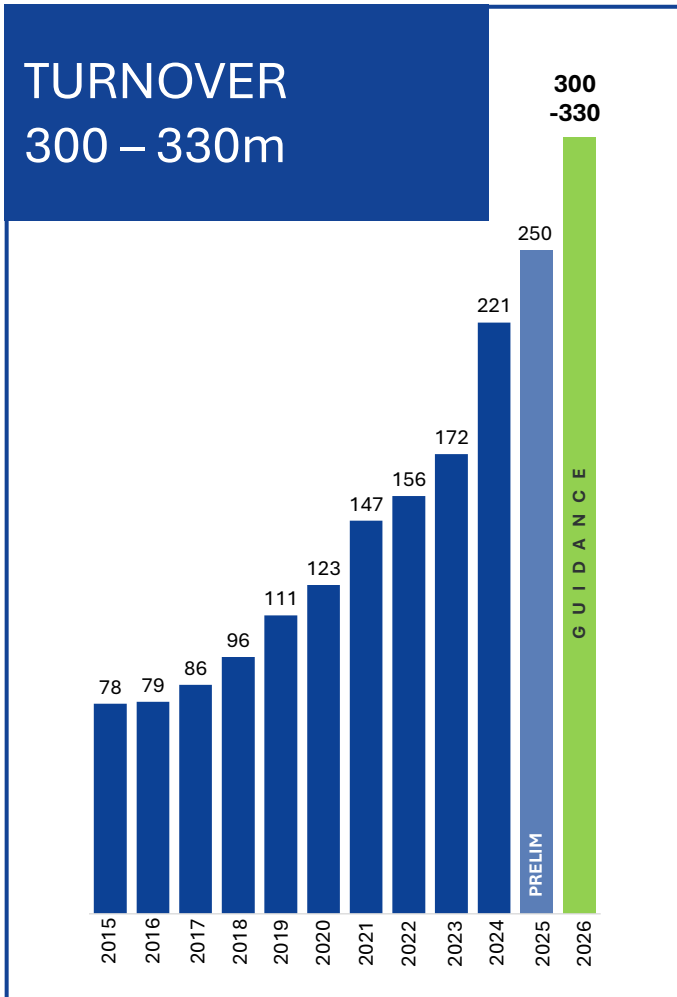
- 1) Multi-stage search logic to react to data gaps
- 2) Continuous data improvement enables to fully automate semi manual processes
- 3) AI-based document extraction of customer data for automated follow up processes



Guidance

Guidance 2026

FURTHER GROWTH AND MARGIN EXPANSION



Goals 2026

- AI as key initiative within the JDC Organization for 2026
 - Roll Out JDC AI Tool “companion”
 - DevOps of further AI Tools so support brokers & optimize platform
 - AI UNDERCOVER – stay tuned!
- Further reduction of cost per contract (economies of scale)



JDC's future business performance depends on the further development of the global and national economic environment and consumer confidence.



Thank you for your attention!

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